



DEPARTMENT OF THE AIR FORCE
WASHINGTON, DC

Office Of The Assistant Secretary

Oct 5 2001

MEMORANDUM FOR PEOs, DACs, MADs, FADs

FROM: SAF/AQ
1060 Air Force Pentagon
Washington, DC 20330-1060

SUBJECT: Transition to a Wartime Posture

In support of the Nation's War on Terrorism, acquisition warriors, both military and civilian, need to position the government - contractor teams to quickly provide combat capabilities to the Air Force and joint team warfighters. The Congress has expeditiously delivered supplemental funding to the Department to enable our combat forces to increase the security of our homeland and counter the terrorist threat worldwide. Most of this money is earmarked for use in FY02 to deliver combat capabilities to the warfighters in this fiscal year or early next fiscal year. I expect you to have this funding obligated within 24 hours of receipt of Budget Authority - to enable the government-contractor teams to concentrate on delivering combat capabilities in unprecedented delivery times.

To meet this end, I will support you in the liberal use of Undefined Contract Actions, urgent and compelling Justification and Authorizations, options for increased quantities, accelerated delivery options, etc. To assist you in determining expedient methods of providing combat capability, I've asked SAF/AQC to issue an action memorandum detailing some available alternatives. All documentation requiring my approval will be processed expeditiously. I am ready to sign waivers if process issues impede you from fully supporting the war effort. I am counting on you to ensure your government - contractor teams are geared up for this war effort. You must immediately reassess your program priorities to ensure that program resources are realigned to focus on winning the war - nothing is more important for our Nation.

The aerospace forces deployed throughout the world are counting on the acquisition warriors to provide the combat capability they need when they need it at an affordable cost. Given the operations tempo, I know the government - contractor teams are having to make great sacrifices to get the job done - working extra hours, spending time traveling, being away from family and friends. I thank you for your dedication. We are truly demonstrating our commitment to provide rapid, agile combat capability to the warfighters and I know I can count on you to continue! As you develop innovative ways to deliver combat capabilities quickly to the warfighter, I ask that you pass them along to all of us to enable the entire acquisition community to provide unsurpassed support to the Air Force and joint warfighters. I look forward to hearing from each of you on your efforts.

2002-3

//signed//
DARLEEN A. DRUYUN
Principal Deputy Assistant Secretary
(Acquisition & Management)